

# Labour Movements: A Prominent Role in Struggles Against Globalisation?

Written by Joe Sutcliffe

This PDF is auto-generated for reference only. As such, it may contain some conversion errors and/or missing information. For all formal use please refer to the official version on the website, as linked below.

## Labour Movements: A Prominent Role in Struggles Against Globalisation?

<https://www.e-ir.info/2012/07/11/labour-movements-a-prominent-role-in-struggles-against-globalisation/>

JOE SUTCLIFFE, JUL 11 2012

### Why Might Labour Movements in the Global South Play a Prominent Role in Struggles Against Neo-liberal Globalisation?

In order to understand why labour movements in the global south may play a prominent role in struggles against neoliberal globalisation, this essay will first consider the nature of neoliberal reforms and the consequences they entail for organised labour. The idea of a fatally undermined labour movement will then be problematised, and an outline of the forms of worker resistance emanating from the global south will be offered within the context of encroaching informalisation. The characterisation of social movements as representing a particularly viable form of resistance activity to neoliberal globalisation will be considered, alongside a critical analysis of whether this really points to the usurpation of the labour movement. Evidence of Social Movement Unionism in the global south will then be used to analyse its efficacy as a new model for labour organising, with the challenges and potential solutions to the issues highlighted sketched from wide-ranging empirical evidence. At the core of this essay lies an emphasis on the continued vitality and importance of labour movements in struggles against neoliberal globalisation. No illusions to an emergent counter-hegemonic movement will be offered, but analytical realism will be merged with cautious optimism in regarding the adaptive ability of labour movements in the global south as indicative of why they may continue to play a prominent role in struggles against neoliberal globalisation.

The wave of global neoliberalism that emerged in the 1980s has been described by Harvey as 'creative destruction', in that state sovereignty, 'divisions of labor, social relations, welfare provisions...ways of thought, and the like' (2007, 23) have been destroyed in order to create a neoliberal world of capital mobility, free trade, flexible labour and the market-compliant economic governance of the minimal state and international financial institutions (Munck 2004, 253). The recent financial crisis points to the failure of neoliberal globalisation as a strategy for economic growth (Harvey 2007, 34), and increasing inequalities and poverty reveal the subjugation of labour in recent decades, particularly within the global south (Chang and Grabel 2004). Yet despite this reality seeming rife for labour discontent, neoliberal globalisation appears to have strongly undermined the labour movement. Neo-Gramscian scholars emphasise the existence of a transnational capitalist class, or 'historical bloc' (Stephen 2011, 213) who underlie the hegemonic power of global capital, and are often considered a 'unitary, absolute power against which counter-movements are helpless' (Stephen 2011, 210). The neoliberal project has certainly had a strong impact upon labour, with de-unionisation and government hostility towards unionism, the casualisation of employment through flexible labour relations and the promulgation of the informal sector representing ubiquitous phenomena across the global south (Lindell 2010). In this reading, capital has 'outmanoeuvred' (Lambert 2001, 341) and fundamentally overpowered labour (Boswell and Dimitris 1997), and it is certainly undeniable that workers in the global south face immense difficulties in attempting to confront neoliberal globalisation (Lopez 2005, 359).

The growth of the informal sector is of particular concern for labour movements in the global south, as its growing importance is argued to be undermining their resistance capacity. Informal workers engage in economic activities outside of formal employment, often avoiding or circumventing state regulations, and they account for a huge percentage of the workforce in the global south; figures for India stand at around 95% (O'Brien 2000). Informal workers are therefore not unionised, and the numbers of people engaged in the sector has increased dramatically

# Labour Movements: A Prominent Role in Struggles Against Globalisation?

Written by Joe Sutcliffe

under neoliberal globalisation as public sector employment has contracted (Agarwala 2007). Equally, labour conditions have become more flexible and casualised, with many workers in the formal sector now also unable to be unionised (Barchiesi 2010). A clear example of casualised labour is provided by Export Processing Zones (EPZs); highly de-regulated enclaves of export manufacturing in which labour rights and unionism are actively suppressed. The International Labor Organisation (ILO) has now included these casualised workers within its working definition of informal workers (Barchiesi 2011). The dominance of informality in the global south makes effective labour movements appear unlikely, as the wide variety of employment relations makes for a 'multiplicity of class formations' (Lindell 2010, 209), purportedly belaying the creation of a unified class consciousness, and governments actively curtail unionism under the panoptic eye of global capital. These realities of the neoliberal hegemony have led scholars to question the ability of Trade Unions (TUs) to function within a world of growing informality, and indeed, many have questioned the ability of informal sector workers to organise themselves at all in the struggle against neoliberal globalisation (Bayat 2000).

However, the idea that growing informalisation has fatally undermined the resistance capacity of workers in the global south is misleading, as resistance is clearly evident and frequently organised. Agarwala's (2007) research considers a plethora of informal worker organisations in India, and reveals how they have forced the state to enact welfare reforms and make employers recognise them as legitimate workers. Organisations emerging from and defending the rights of informal sector workers are evident across Asia, Africa and Latin America (Agarwala 2007; Lindell 2010), and their organisational scope has reached all the way to the international stage. StreetNet International is one example among many, representing thirty national organisations acting to protect the rights of informal street vendors (StreetNet International N/D). Such agencies now engage with the ILO in order to put informal worker's issues onto the international agenda (Lindell 2010). It is evident that depictions of a monolithic neoliberal hegemony are misleading, as collective forms of worker resistance are apparent even in the informal economy: the very phenomenon suggested to have undermined organised resistance. This reveals how neoliberal globalisation has both acted to undermine labour resistance, yet created new sites of struggle and new forms of resistance to its hegemony. It is therefore important to not conceptualise neoliberal globalisation 'as a monolith but as a complex, contingent and hybrid set of shifting social relations' (Munck 2004, 258).

Once the organised resistance capacity of an informalised global south is accepted, questions still remain regarding the utility of labour movements within the neoliberal hegemony. TUs have suffered declining membership as the informal sector grows, and the new forms of resistance that have emerged often do so around issues and causes beyond the workplace such as land, social rights, or even welfare demands (Agarwala 2007). The heterogeneity of the people involved and the specific ends pursued by these groups are therefore different from traditional TUs, and a large number are considered social movements instead of specifically labour movements, reflective of the heterogeneous class and employment relations of the informal sector. The Zapatista movement in Mexico, and the transnational peasants rights group La Via Campesina, are notable examples of dynamic and powerful social movements, engaged in struggles over issues which appear beyond the scope of labour movements (Khasnabish 2004; La Via Campesina, N/D). Equally, the Egyptian Revolution represents perhaps the most resonant example of a mass social movement – or more accurately a conglomeration of social movements – struggling against not just political authoritarianism but also the disastrous consequences of neoliberalism for the Egyptian people (Joya 2011). This has led some scholars (Castells 1997) to suggest that within the new context of global neoliberalism, it is social movements which represent the new core of resistance, with TUs witnessing terminal decline as they are historically superseded by forms of resistance more suited to fighting the contemporary nature of global capital. Whilst struggles against neoliberal globalisation are evident in the global south, it can be argued that labour movements will no longer play a significant role in these struggles.

However, these claims do not appear well grounded. Whilst some social movements have proven themselves powerful centres of organisation and action, these are exceptional cases, with social movements in general facing numerous problems, often lacking the capacity for sustained mass action (Friedman 2012; Moody 1997). South Africa is an example of a country in which the union movement retains a larger membership base than found among social movements, and the majority of the latter have failed to achieve concrete progress towards their goals (Friedman 2012). Equally, evidence from the Philippines suggests that labour movements have emerged within informal settings, even under the watchful gaze of vehemently anti-union governments, and provide a leading

# Labour Movements: A Prominent Role in Struggles Against Globalisation?

Written by Joe Sutcliffe

challenge to neoliberal globalisation in these contexts (McKay 2006). More importantly, labour organising in the EPZs of the Philippines also reveals a labour movement evolving and adapting to the new realities of the neoliberal hegemony and the emergence of social movements. More established labour movements in countries as diverse as South Africa, South Korea and Brazil are also credited with laying the groundwork for a potential solution to the problems faced by both labour and social movements: Social Movement Unionism (SMU). Central to the idea of Social Movement Unionism (Moody 1997) is a labour movement that spreads union involvement beyond the immediate workplace, including civil society groups and social movements as part of a broad-church movement. This form of organisation is posited as being mutually beneficial for the parties involved, offering social movements access to the 'economic leverage and organizational resources' of the TUs, whilst providing unions with greater numbers and access to 'less well organized or positioned sections of the working class' (Moody 1997, 60). SMU also emphasises the need to forge cooperative networks from the local to the international level, enabling a multi-spatial response to the pervasive neoliberal hegemony (Moody 1997). SMU therefore offers the possibility of an anti-neoliberal movement that crosses numerous hitherto uncrossed boundaries, between labour and civil society, the formal and informal sectors, local/national/regional/international spaces and the global north and south, and offers a clear blueprint for the continued vitality of the labour movement in struggles against neoliberal globalisation (Waterman and Wills 2001).

Unfortunately, this understanding of SMU is problematic both theoretically and practically. First of all, Moody's elucidation of SMU is replete with references to how labour is central to mobilising and organising other sections of the working class deemed 'less able to sustain self-mobilization' (1997, 59). Yet unions in South Africa have proven themselves ineffective in facilitating organisation in the varied class realities of the informal sector (Friedman 2012, 96) and TUs have tended to view social movements active within the sector largely as recruiting grounds; simply offering access to increased membership (Gallin 2001). Zambia provides an example how some TUs have aimed predominantly at the formalisation of the informal economy, attempting to co-opt informal workers and organisations into union structures and formal labour concerns (Heidenreich 2007). Union engagement with social movements and the informal sector thus appears geared towards amassing support for the union's agenda of formal workplace issues, to the detriment of social movement grievances beyond the shop floor (Amoore and Langley 2004). Furthermore, Bandy (2004) suggests that labour's focus on unionisation when working within broad civil society coalitions has led to a diminished emphasis on women's economic concerns, environmental problems and other issues which transcend those of the workplace. This is a particularly pressing problem, as women constitute the majority of workers in the informal sector and EPZs; the very spaces in which traditional unionism is at its weakest (Gallin 2001).

Attempts by labour to ingrain social movement unionism across spatial levels have also encountered problems. The globalising tendency of the neoliberal hegemony has created opportunities for transnational modes of resistance, but 'transnational civil society is home to great inequalities of material, political, and cultural capital' (Bandy 2004, 426). Ties between unions, social movements and NGOs in the global south and north can result in an unhealthy dependency, whereby the financial endowments of northern organisations allow them to impose their views on southern organisations, and hold a more powerful voice in the coalition which undermines democratic principles and the voices of the poorest (Bandy 2004). It is apparent that in their attempts to transcend the divides between labour and social movements, formal and informal sectors and global north and south, labour movements have exhibited behaviours and structural weakness which suggest they may be ill-suited to forwarding the needs of the poor in the contemporary socio-economic landscape of the global south.

However, whilst the problems and challenges of resistance should not be downplayed, labour movements have also proven themselves adept at navigating these challenges and finding solutions; offering guidelines for a prominent and effective role for labour movements in anti-neoliberal struggles. Whilst some unions have attempted to co-opt social movements and informal sector organisations, others have established far more cooperative relationships with groups and movements whose aims coincide, if not mirror, those of labour. An example is the cooperation seen between the independent labour movement and the Zapatista movement in Mexico, in which 'neither movement becomes subordinated to the other...rather, their linkage and solidarity is a product of conjunction and coincidence as each sees the other as engaged in a similar, though by no means identical, struggle' (Khasnabish 2004, 273). Cooperation between labour and social movements, and an attempted 'synergy between organising styles and

# Labour Movements: A Prominent Role in Struggles Against Globalisation?

Written by Joe Sutcliffe

strategies' can provide mutual benefits for both parties, with labour movements in particular becoming 'more aware of the importance of organising outside the workplace, the difficulties which this presents and the approaches necessary to build strength in the society beyond the formal labour market' (Friedman 2012, 96).

Furthermore, organisations for informal sector women are evident, and transnational organising through WIEGO (Women in Informal Employment: Globalizing and Organizing) has seen informal sector women connected with unions, NGOs and researchers to advance their cause on multiple spatial levels (WIEGO N/D). This is reflective of the vitality of labour activism among women in certain parts of the global south, pushing acceptance of the importance of their issues into the labour movement and civil society more broadly. It is apparent that to avoid the power inequalities and anti-democratic consequences seen when crossing the formal/informal and north/south divide, labour and social movements should seek strategic partnerships and coalitions whilst retaining a strong basis in local organisation (McKay 2006). McKay's (2006) exposition of informal labour movements in the EPZs of the Philippines reveals the efficacy of this strategy, with a locally directed labour movement forging effective ties with particular international research bodies and NGOs, allowing them to play a strong role in a transnational civil society campaign that puts pressure on European companies responsible for the mistreatment of workers in the Philippines. Labour movements are therefore proving themselves to have a strong role to play in struggles against neoliberal globalisation. In particular, by benefitting from organisational synthesis with social movements and the informal sector, and strategically placed partners in the global north, labour movements can play a leading role in forwarding a resistance strategy that targets specific shared goals through both traditional union strategies of revoking labour and through connecting producers in the informal sector with consumers in the north, encouraging an ethical consumerism. Such a strategy serves to impact upon the neoliberal hegemony from both its supply (through revocation of labour) and demand (through transnational civil society campaigns and ethical consumerism in the north) necessities.

In conclusion, the neoliberal hegemony has been found to pose serious challenges to labour movements in the global south, yet through a brief analysis of informalisation and EPZs, the neoliberal hegemony has been found to be far from monolithic in power. Neoliberal globalisation creates opportunities for new forms of organisation and resistance, even as it attempts to undermine existing strategies. It is in this context that labour movements now operate, and with the emergence of social movements, SMU has come to represent the most viable format through which labour movements can retain their role in struggles against the neoliberal hegemony. Labour movements still face many challenges, and the most pertinent of these have been considered, alongside forms of labour organisation which offer the means to addressing these challenges. No suggestions of an emergent, counter-hegemonic bloc have been offered, as this essay has attempted to address the realities of division and inequality which face labour movements and the anti-neoliberal cause. Nevertheless, the adaptive and transformative power of labour movements has been emphasised, and through evidence of cooperative engagement and organisational synergy, the forging of shared aims whilst accepting difference, the increasing prominence of women and their particular economic grievances into the labour agenda, and through strong local organisation forging strategic networks and alliances across multiple spatial levels, labour movements exhibit why they may continue to play a prominent role in struggles against neoliberal globalisation.

## Bibliography

AGARWALA, R., (2007) 'Resistance and Compliance in the Age of Globalization: Indian Women and Labour Organizations', *Annals of the American Academy of Political and Social Science* 610, 143-15

AMOORE, L., AND LANGLEY, P., (2004) 'Ambiguities of Global Civil Society', *Review of International Studies* 30, 89-110

ANNER, M., AND EVANS, P., (2004) 'Building bridges across a double divide: alliances between US and Latin American labour and NGOs', *Development in Practice* 14 (1&2), 34-47

BANDY, J., (2004) 'Paradoxes of Transnational Civil Societies under Neoliberalism: The Coalition for Justice in the Maquiladoras', *Social Problems* 51 (3), 410-431

## Labour Movements: A Prominent Role in Struggles Against Globalisation?

Written by Joe Sutcliffe

BARCHIESI, F., (2010) 'Informality and Casualization as Challenges to South Africa's Industrial Unionism: Manufacturing Workers in the East Rand/Ekurhuleni Region in the 1990s', *African Studies Quarterly* 11 (2,3), 67-85

BAYAT, A., (2000) 'From 'Dangerous Classes' to 'Quiet Rebels': Politics of the Urban Subaltern in the Global South', *International Sociology* 15 (3), 533-557

BOSWELL, T., AND DIMITRIS, S., (1997) 'Globalization and International Labour Organizing: A World-System Perspective', *Work and Occupations* 24 (3), 288-308

CASTELLS, M., (1997) *The Information Age: The Power of Identity Vol. II*, Oxford; Blackwell

CHANG, H., AND GRABEL, I., (2004), *Reclaiming Development: An Alternative Economic Policy Manual*, New York: Palgrave MacMillan

FRIEDMAN, S., (2012) 'Beyond the fringe? South African social movements and the politics of redistribution', *Review of African Political Economy* 39 (131), 85-100

GALLIN, D., (2001) 'Propositions on Trade Unions and Informal Employment in Times of Globalisation', *Antipode* 33 (3), 531-549

HALE, A., (2004) 'Beyond the Barriers: New Forms of Labour Internationalism', *Development in Practice* 14 (1/2), 158-162

HARVEY, D., (2007) 'Neoliberalism as Creative Destruction', *Annals of the American Academy of Political and Social Science* 610, 22-44

HEIDENREICH, G., (2007) 'Trade Unions and the Informal Economy in Zambia', Bayreuth African Studies Working Papers no. 5, [http://www.ias.uni-bayreuth.de/de/publications/baswp/5\\_heidenreich\\_zambia/index.html](http://www.ias.uni-bayreuth.de/de/publications/baswp/5_heidenreich_zambia/index.html), (Accessed: March 3, 2012)

JOYA, A., (2011) 'The Egyptian Revolution: crisis of neoliberalism and the potential for democratic politics', *Review of African Political Economy* 38 (129), 367-386

KHASNABISH, A., (2004) 'Moments of Coincidence: Exploring the Intersection of Zapatismo and Independent Labour in Mexico', *Critique of Anthropology* 24 (3), 256-276

LA VIA CAMPESINA (N/D) <http://viacampesina.org/en/> (Accessed May 8, 2012)

LAMBERT, R., AND WEBSTER, E., (2001) 'Southern Unionism and the New Labour Internationalism', *Antipode* 33 (3), 337-362

LINDELL, I., (2010) 'Informality and Collective Organising: identities, alliances and transnational activism in Africa', *Third World Quarterly* 31 (2), 207-222

LOPEZ, S., (2005) 'Bring Out Yer Dead: Neoliberalism and the Crisis of Trade Unionism', *Work and Occupations* 32 (3), 355-359

MCKAY, S., (2006) 'The Squeaky Wheel's Dilemma: New Forms of Labour Organising in the Philippines', *Labour Studies Journal* 30 (41), 41-63

MOODY, K., (1997) 'Towards an International Social-Movement Unionism', *New Left Review* 225, 52-72

MUNCK, R., (2004) 'Globalization, Labor and the 'Polanyi Problem'', *Labor History* 45 (3), 251-269

# Labour Movements: A Prominent Role in Struggles Against Globalisation?

Written by Joe Sutcliffe

O'BRIEN, R., (2000) 'Workers and the world order: the tentative transformation of the international union movement', *Review of International Studies* 26, 533-555

STEPHEN, M., (2011) 'Globalisation and resistance: struggles over common sense in the global political economy', *Review of International Studies* 37, 209-228

STREETNET INTERNATIONAL (N/D), <http://www.streetnet.org.za> (Accessed May 6, 2012)

WATERMAN, P., AND WILLS, J., (2001) 'Space, Place and the New Labour Internationalisms: Beyond the Fragments?', *Antipode* 33 (3), 305-311

WIEGO, 'Who We Are', <http://wiego.org/wiego/who-we-are> (Accessed: May 10, 2012)

—

*Written by: Joe Sutcliffe*  
*Written at: University of Leeds*  
*Written for: Dr. Caroline Dyer*  
*Date Written: 05/2012*

---

## About the author:

Joe Sutcliffe is an Associate Editor of e-IR. He holds a BA (Hons) in International History and International Politics from the University of Sheffield and an MA in Global Development from the University of Leeds. His research interests include sub-Saharan Africa, social and labour movements in the global south, and global development.